



HO BEE LAND LIMITED

(Incorporated in the Republic of Singapore)

Company Registration No. 198702381M

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 38th Annual General Meeting of Ho Bee Land Limited (the “**Company**”) will be held at NTU@one-north, Auditorium 302, 11 Slim Barracks Rise, Level 3, Singapore 138664 on Wednesday, 29 April 2026 at 10.30 a.m. to transact the following business:

ORDINARY BUSINESS

1. To receive and adopt the Directors’ Statement and Audited Financial Statements for the financial year ended 31 December 2025 and the Auditors’ Report thereon. **(Resolution 1)**
2. To declare a first and final one-tier tax-exempt dividend of 5 cents per share for the financial year ended 31 December 2025. **(Resolution 2)**
3. To approve the proposed Directors’ fees of S\$554,680 for the financial year ended 31 December 2025 (2024: S\$558,000). **(Resolution 3)**
4. To re-elect Mr Esmond Choo Liong Gee, a director who will cease to hold office in accordance with Article 108 of the Company’s Constitution and who, being eligible, has offered himself for re-election. **(Resolution 4)**

Note: Both Mr Seow Choke Meng and Ms Josephine Choo Poh Hua are also due to retire by rotation at the 38th Annual General Meeting and they have each given notice to the Company that they do not wish to be re-elected to office thereat.

5. To re-appoint KPMG LLP as Auditors of the Company and to authorise the Directors to fix their remuneration. **(Resolution 5)**

SPECIAL BUSINESS

To consider and, if thought fit, to pass the following as Ordinary Resolutions with or without any modifications:

6. Share Issue Mandate

“That authority be and is hereby given to the Directors of the Company to:

- (a) (i) issue shares of the Company (“shares”) whether by way of rights, bonus or otherwise; and/or
- (ii) make or grant offers, agreements or options (collectively, “instruments”) that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares,

at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and

- (b) (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any instrument made or granted by the Directors while this Resolution was in force,

provided that:

- (1) the aggregate number of the shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of instruments made or granted pursuant to this Resolution), does not exceed 50% of the total number of issued shares (excluding treasury shares and subsidiary holdings) (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of shares to be issued other than on a *pro rata* basis to shareholders of the Company (including shares to be issued in pursuance of instruments made or granted pursuant to this Resolution) does not exceed 20% of the total number of issued shares (excluding treasury shares and subsidiary holdings) (as calculated in accordance with sub-paragraph (2) below);
- (2) (subject to such manner of calculation as may be prescribed by the Singapore Exchange Securities Trading Limited (“SGX-ST”)) for the purpose of determining the aggregate number of shares that may

be issued under sub-paragraph (1) above, the percentage of issued shares shall be based on the total number of issued shares (excluding treasury shares and subsidiary holdings) at the time this Resolution is passed, after adjusting for:

- (i) new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which were issued and are outstanding or subsisting at the time this Resolution is passed; and
- (ii) any subsequent bonus issue, consolidation or subdivision of shares,

and in sub-paragraph (1) above and this sub-paragraph (2), "subsidiary holdings" has the meaning given to it in the Listing Manual of the SGX-ST;

- (3) in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution for the time being of the Company; and
- (4) (unless revoked or varied by the Company in general meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next annual general meeting of the Company or the date by which the next annual general meeting of the Company is required by law to be held, whichever is the earlier."

(Resolution 6)

7. Share Buyback Mandate

“That:

- (a) for the purposes of Sections 76C and 76E of the Companies Act 1967 (the “Companies Act”), the exercise by the Directors of the Company of all the powers of the Company to purchase or otherwise acquire issued ordinary shares of the Company (“shares”) not exceeding in aggregate the Prescribed Limit (as hereinafter defined), at such price(s) as may be determined by the Directors of the Company from time to time up to the Maximum Price (as hereinafter defined), whether by way of:
 - (i) on-market purchase(s) (each a “Market Purchase”) transacted through the trading system of the Singapore Exchange Securities Trading Limited (“SGX-ST”); and/or
 - (ii) off-market purchase(s) (each an “Off-Market Purchase”) effected otherwise than on the SGX-ST in accordance with any equal access scheme(s) as may be determined or formulated by the Directors of the Company as they consider fit, which scheme(s) shall satisfy all the conditions prescribed by the Companies Act,

and otherwise in accordance with all other laws and regulations, including but not limited to, the provisions of the Companies Act and the Listing Manual of the SGX-ST, as may for the time being be applicable, be and is hereby authorised and approved generally and unconditionally (the “Share Buyback Mandate”);
- (b) unless varied or revoked by the Company in general meeting, the authority conferred on the Directors of the Company pursuant to the Share Buyback Mandate may be exercised by the Directors at any time and from time to time during the period commencing from the date of passing of this Resolution and expiring on the earliest of:
 - (i) the date on which the next annual general meeting of the Company is held or required by law to be held;
 - (ii) the date on which the purchases or acquisitions of shares by the Company pursuant to the Share Buyback Mandate are carried out to the full extent mandated; or

(iii) the date on which the authority conferred by the Share Buyback Mandate is varied or revoked;

(c) In this Resolution:

“Average Closing Price” means the average of the closing market prices of a share over the five consecutive market days on which the transactions of the shares are recorded on the SGX-ST, preceding the day of the Market Purchase, and deemed to be adjusted for any corporate action that occurs after the relevant five-day period;

“day of the making of the offer” means the date on which the Company makes an offer for the purchase of shares from shareholders stating the purchase price (which shall not be more than the Maximum Price calculated on the basis herein stated) for each share and the relevant terms of the equal access scheme for effecting the Off-Market Purchase;

“Highest Last Dealt Price” means the highest price transacted for a share recorded on the market day on which there were trades in the shares immediately preceding the day of the making of the offer pursuant to the Off-Market Purchase;

“Maximum Price” in relation to a share to be purchased or acquired, means the purchase price (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) not exceeding:

(i) in the case of a Market Purchase, 105% of the Average Closing Price; and

(ii) in the case of an Off-Market Purchase, 120% of the Highest Last Dealt Price; and

“Prescribed Limit” means the number of shares representing 5% of the total number of issued shares of the Company as at the date of passing of this Resolution (excluding treasury shares and subsidiary holdings (as defined in the Listing Manual of the SGX-ST)); and

- (d) the Directors of the Company and/or any of them be and are hereby authorised to complete and do all such acts and things (including executing such documents as may be required) as they and/or he/she may consider expedient or necessary to give effect to the transactions contemplated and/or authorised by this Resolution.”

(Resolution 7)

8. To transact any other business as may properly be transacted at an annual general meeting.

By Order of the Board
Ho Bee Land Limited

Nicholas Chua
Executive Director
Chief Executive Officer
7 April 2026

EXPLANATORY NOTES AND STATEMENT PURSUANT TO ARTICLE 64 OF THE COMPANY'S CONSTITUTION

1. **Ordinary Resolution 3:** This Resolution is to seek approval for the payment of S\$554,680 as Directors' fees for the financial year ended 31 December 2025 to be paid to the Non-Executive Directors.
2. **Ordinary Resolution 4:** Mr Esmond Choo Liong Gee is an Independent Director, Chairman of Audit & Risk Committee and member of Remuneration Committee. Upon his re-election as a Director, he will continue in the said capacities. Mr Choo is considered an Independent Director for the purpose of Rule 704(8) of the Listing Manual of the SGX-ST. Detailed information on Mr Choo is set out in the sections "Board of Directors", "Corporate Governance" and "Additional Information on Director Seeking Re-election" in the Annual Report 2025.
3. **Ordinary Resolution 6** is to empower the Directors from the date of this Resolution being passed until the date of the next annual general meeting of the Company, or the date by which the next annual general meeting is required by law to be held or when varied or revoked by the Company in general meeting, whichever is the earlier, to issue shares and/or to make or grant instruments convertible into shares, and to issue shares in pursuance of such instruments. The maximum number of shares and instruments which the Directors may issue shall not exceed the quantum set out in this Resolution.
4. **Ordinary Resolution 7** is to renew the Share Buyback Mandate authorising the Directors of the Company to buy back shares by way of on-market purchase(s) and/or off-market purchase(s) according to the rules and regulations prescribed by the Companies Act and the Listing Manual of the SGX-ST, which was originally approved by members on 29 April 2008 and was last renewed at the annual general meeting of the Company held on 28 April 2025. Please refer to the Letter to Shareholders dated 7 April 2026 for more details.

IMPORTANT NOTES

Format of Meeting

The Annual General Meeting (the “AGM”) will be held, in a wholly physical format at NTU@one-north, Auditorium 302, 11 Slim Barracks Rise, Level 3, Singapore 138664 on Wednesday, 29 April 2026 at 10.30 a.m. Members, including CPF and SRS investors and duly appointed proxies and representatives (where applicable) will be able to ask questions and vote at the AGM by attending in person. **There will be no option for members to participate virtually.**

Appointment of Proxy(ies)

- (1) A member who is not a relevant intermediary (as defined in Section 181 of the Companies Act 1967 (the “Companies Act”)) is entitled to appoint not more than two proxies to attend, speak and vote at the AGM. Where such member’s proxy form appointing a proxy(ies) appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the proxy form.
- (2) A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member’s proxy form appointing a proxy(ies) appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the proxy form.
- (3) Members who wish to appoint proxy(ies) to attend, speak and vote on their behalf should complete, sign and return the duly executed proxy form in the following manner:
 - (a) if sent by post, be lodged at the office of the Company’s Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue #14-07 Keppel Bay Tower Singapore 098632; or
 - (b) if submitted electronically via email to the Company’s Share Registrar at srs.proxy@boardroomlimited.com;

in either case, by no later than 10.30 a.m. on 26 April 2026, being seventy-two hours before the time appointed for holding the AGM.

- (4) A proxy need not be a member of the Company. A member may choose to appoint the Chairman of the AGM as his/her/its proxy.

- (5) CPF and SRS investors:
- (a) may vote at the AGM if they are appointed as proxies by their respective CPF Agent Banks or SRS Operators, and should contact their respective CPF Agent Banks or SRS Operators if they have any queries regarding their appointment as proxies; or
 - (b) may appoint the Chairman of the AGM as proxy to vote on their behalf at the AGM, in which case they should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on 21 April 2026.

Members holding shares through a relevant intermediary as defined in Section 181 of the Companies Act who wish to vote at the AGM should approach their respective intermediary as soon as possible in order to make the necessary arrangements.

Submission of Questions

- (6) Members, including CPF and SRS investors, may submit substantial and relevant questions related to the resolutions tabled for approval at the AGM in advance of the AGM through any of the following means:
- (a) by post, to the Company's registered office at 9 North Buona Vista Drive #11-01 The Metropolis Tower 1 Singapore 138588; or
 - (b) email to the Company at AGM2026@hobee.com.

When submitting questions, members should also provide the following details: (i) the member's full name; (ii) the member's address; and (iii) the manner in which the member holds shares in the Company (e.g., via CDP and/or CPF/SRS), for identification purposes.

- (7) All questions submitted in advance must be received by 10.30 a.m. on 14 April 2026.
- (8) The Company will address relevant and substantial questions (as may be determined by the Company in its sole discretion) received from members by 20 April 2026 via the Company's website at <https://www.hobee.com/investors/agm-egm-information> and the SGX website at <https://www.sgx.com/securities/company-announcements>.

The Company will respond to questions received after 14 April 2026 deadline either within a reasonable timeframe before the AGM, or at the AGM itself. Where substantially similar questions are received, the Company will consolidate such questions and consequently not all questions will be individually addressed.

Access to Documents

- (9) The following documents are made available to members on 7 April 2026 together with the Notice of AGM at the Company's website and on the SGX website:
- (a) the FY2025 Annual Report;
 - (b) the Proxy Form in relation to the AGM; and
 - (c) the Letter to Shareholders in relation to the Proposed Renewal of the Share Buyback Mandate.
- (10) Members may request printed copies of the Annual Report 2025, and/or the Letter to Shareholders in relation to the Proposed Renewal of the Share Buyback Mandate by completing and submitting the Request Form before 17 April 2026.

PERSONAL DATA PRIVACY

By (a) submitting a proxy form appointing proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting ("AGM") and/or any adjournment thereof; or (b) submitting any question prior to, or at, the AGM, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxies and representatives appointed for the AGM (including any adjournment thereof), addressing substantial and relevant questions from members received prior to, or at, the AGM, the preparation and compilation of the attendance lists, minutes and other documents relating to the AGM (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages arising in relation to the breach of warranty stated above.

**HO BEE LAND LIMITED**

(Incorporated in the Republic of Singapore)
Company Registration No. 198702381M

**ANNUAL GENERAL MEETING
PROXY FORM**
IMPORTANT NOTES:

1. The 38th Annual General Meeting ("AGM") will be held, in a wholly physical format, at NTU@one-north, Auditorium 302, 11 Slim Barracks Rise, Level 3, Singapore 138664 on Wednesday, 29 April 2026 at 10.30 a.m.. **There will be no option for members to participate virtually.** The notice of AGM (the "Notice") dated 7 April 2026 and this accompanying proxy form are published on the Company's website at <https://www.hobee.com/investors/agm-egm-information> and the SGX website at <https://www.sgx.com/securities/company-announcements>.
2. This proxy form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by CPF and SRS investors. CPF and SRS investors who wish to appoint the Chairman of the AGM as proxy to vote on their behalf should approach their respective CPF Agent Banks or SRS Operators to submit their votes by 5.00 p.m. on 21 April 2026.
3. By submitting this proxy form, the member accepts and agrees to the personal data privacy terms set out in the Notice dated 7 April 2026.

I/We _____ (Name), _____ (NRIC/Passport/Co. Reg. No.)
of _____ (Address)
being a member/members of Ho Bee Land Limited (the "Company") hereby appoint:

Name	Address	NRIC/Passport Number	Proportion of Shareholdings	
			No. of Shares	%

and/or (delete as appropriate)

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or failing him/her/them, the Chairman of the AGM, as my/our proxy(ies) to attend, speak and vote for me/us on my/our behalf at the AGM of the Company to be held at NTU@one-north, Auditorium 302, 11 Slim Barracks Rise, Level 3, Singapore 138664 on Wednesday, 29 April 2026 at 10.30 a.m. and at any adjournment thereof in the following manner.

I/We direct my/our proxy(ies) to vote for, against and/or to abstain from voting on the resolutions to be proposed at the AGM as indicated hereunder. In the absence of specific directions in respect of a resolution, the proxy(ies) will vote or abstain from voting as he/she/they may think fit, as he/she/they will on any other matter arising at the AGM or any adjournment thereof.

(Voting will be conducted by poll. If you wish to exercise all your votes "For" or "Against" the relevant resolution or to abstain from voting on the relevant resolution, please indicate with a "X" within the relevant box provided below. Alternatively, if you wish to vote some of your shares "For" and/or some of your shares "Against" the relevant resolution, and/or to abstain from voting on the relevant resolution, please insert the relevant number of shares within the relevant boxes provided below. In the absence of specific directions in respect of a resolution, any appointment of the Chairman of the AGM as your proxy for that resolution will be treated as invalid.)

Resolutions	No. of Votes For	No. of Votes Against	No. of Votes Abstain
Ordinary Business			
1. To receive and adopt the Directors' Statement and Audited Financial Statements for the financial year ended 31 December 2025 and the Auditors' Report thereon.			
2. To declare a first and final one-tier tax-exempt dividend of 5 cents per share for the financial year ended 31 December 2025.			
3. To approve Directors' fees of S\$554,680 for the financial year ended 31 December 2025 (2024: S\$558,000).			
4. To re-elect Mr. Esmond Choo Liong Gee as director.			
5. To re-appoint KPMG LLP as Auditors and to authorise the directors to fix their remuneration.			
Special Business			
6. To approve the authority to issue shares and make or grant instruments convertible into shares.			
7. To approve the renewal of the Share Buyback Mandate.			

Dated this _____ day of _____ 2026.

Signature / Common Seal of Member(s)

Total Number of Ordinary Shares Held ^(Note 1)	
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IMPORTANT: PLEASE READ NOTES OVERLEAF



PROXY FORM

**BUSINESS REPLY SERVICE
PERMIT NO. 09452**



THE SHARE REGISTRAR
Boardroom Corporate & Advisory Services Pte Ltd
1 Harbourfront Avenue
#14-07 Keppel Bay Tower
Singapore 098632

Postage will be
paid by
addressee.
For posting in
Singapore only.

NOTES TO PROXY FORM

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (maintained by The Central Depository (Pte) Limited ("CDP")), you should insert that number of shares. If you have shares registered in your name in the Register of Members, you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, this proxy form will be deemed to relate to all the shares held by you.
2. A member who is not a relevant intermediary (as defined in Section 181 of the Companies Act 1967 (the "Companies Act")) is entitled to appoint not more than two proxies to attend, speak and vote at the AGM. Where such member's proxy form appointing a proxy(ies) appoints more than one proxy, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the proxy form.
3. A member who is a relevant intermediary is entitled to appoint more than two proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's proxy form appointing a proxy(ies) appoints more than two proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the proxy form.
4. A proxy need not be a member of the Company. A member may choose to appoint the Chairman of the AGM as his/her/its proxy.
5. The proxy form, duly executed, must be submitted in the following manner:
 - (a) if sent by post, be lodged at the office of the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. at 1 Harbourfront Avenue #14-07 Keppel Bay Tower Singapore 098632; or

- (b) if submitted electronically via email to the Company's Share Registrar at srs.proxy@boardroomlimited.com;
- in either case, by no later than 10.30 a.m. on 26 April 2026, being seventy-two hours before the time appointed for holding the AGM.
6. Completion and return of the proxy form shall not preclude a member from attending, speaking and voting at the AGM. Any appointment of proxy(ies) shall be deemed to be revoked if a member attends the AGM in person, and in such event, the Company reserves the right to refuse to admit any person or persons appointed under the relevant proxy form to the AGM.
 7. The proxy form appointing proxy(ies) must be under the hand of the appointor or of his/her attorney duly authorised in writing. Where the proxy form is executed by a corporation, it must be executed either under its common seal (or by the signatures of authorised persons in the manner as set out under the Companies Act as an alternative to sealing) or under the hand of an attorney or a duly authorised officer of the corporation.
 8. Where the proxy form is signed on behalf of the appointor by an attorney, the power of attorney (or other authority) or a duly certified copy thereof must (failing previous registration with the Company) be attached to the proxy form, failing which the proxy form may be treated as invalid.
 9. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the AGM, in accordance with Section 179 of the Companies Act.
 10. The Company shall be entitled to reject the proxy form if it is incomplete, improperly completed, illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the proxy form. In addition, in the case of shares entered in the Depository Register, the Company may reject any proxy form if the member, being the appointor, is not shown to have shares entered against his/her/its name in the Depository Register as at seventy-two hours before the time appointed for holding the AGM, as certified by the CDP to the Company.